**Bank** Director.

Breakout 6:
Delivering a Personalized
Digital Banking
Experience to Maximize
Lifetime Customer Value

**Daniel Haisley** 

**Apiture** 

#A0BA24



# Delivering Personalized Service

**Using Data to Uncover Consumers' Needs** 

Daniel Haisley | EVP of Innovation

















# What's our problem?

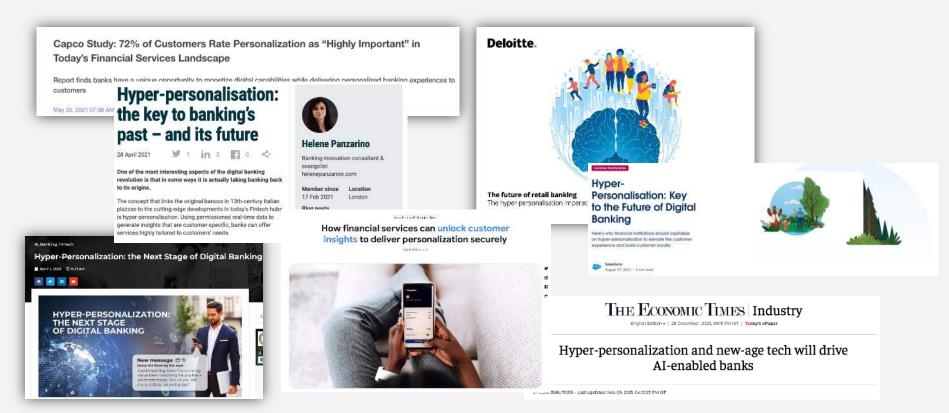
Historically, as community bankers, we've succeeded in competing on service, but today we're forced to compete on price.

A race to the bottom.

# The answer is still service.

For the purpose of today's discussion, it's the <u>personalization</u> of service.

#### This is not new news.



APITURE



The Financial Brand: 850 articles and webinars about personalization

THE FINANCIAL BRAND



The Only Two-Sided Customer Engagement Platform





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becomes essential.

**Greater Personalization** With digital banking transactions increasing, the need for personalized and contextual experiences

Road to Personalization in Banking

Personas aren't good enough for financial marketing anymore. People want you to know them, not someone like them or just their generation.

Lessons from the Long

ANIA HOTEL & RESORT | LAR VERAS | LEARN MORE

#### Personalization in Banking: Closing the Gap Between Desire and Ability

Banks and credit unions enhance relationship management and customer engagement across business lines through use of intelligent CRM.

#### Lack of Personalization Puts Banks at Odds with **Consumer Expectations**

Banks and credit unions desperately need stronger personalization models that create unique experiences and differentiate their brands.

#### How Banks Can Take Amazon's Approach to Website Personalization

Here's how one credit union has quickly generated impressive results by transforming its website into a data-driven experience.



#### Digital Dominates as Generational Differences Peak

PSCU's sixth annual Eve on Payments study reveals shifts in consumer payments preferences and behaviors.

#### Views on Fintechs and Personalization Vinoo Vijay, architect of Ally Bank's

Truist's CMO Has Strong

early marketing and a TD Bank. alumnus, will help the SunTrust-BB&T megamerger deliver on its

#### Creating Better CX in **Banking Requires More** Focus on Personalization

Data-driven approaches to developing new ways to serve the needs of individual consumers can ensure survival of banks and credit unions.

#### Beyond the Basics: Bank Personalization in a Digital-First World

Banks must embrace digital transformation and take their personalization efforts to the next level or risk being left behind.

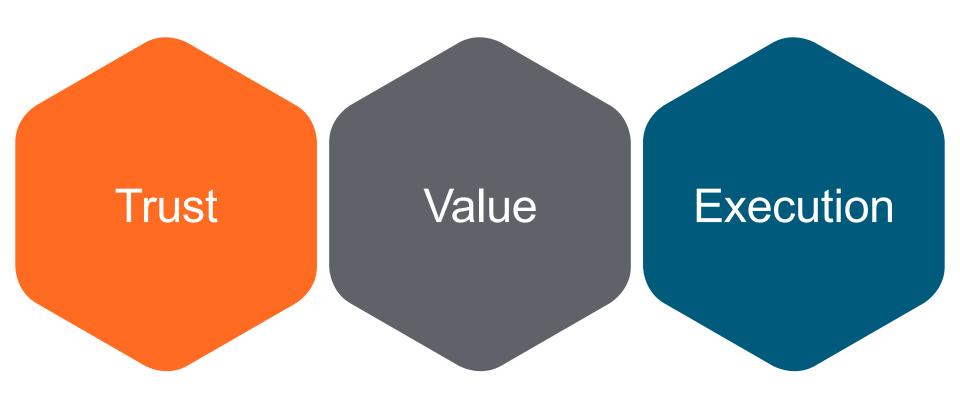
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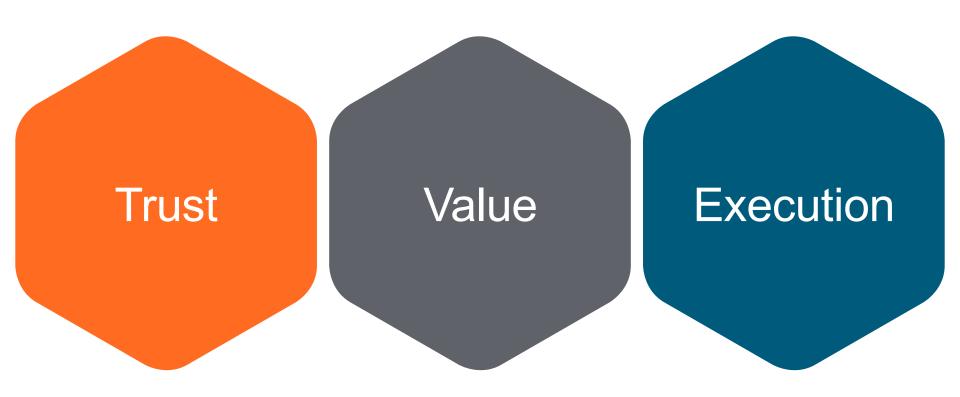
# Yeah, but what do I do about it?

# This presentation would be a raging success if...

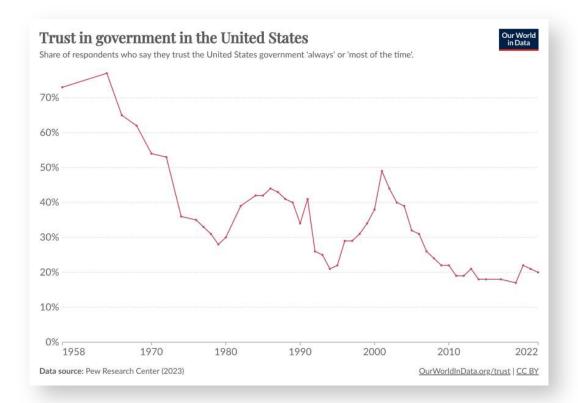
- You walk away with tangible next steps to serving your customers uniquely.
- You know where to look for the **traps** and challenges.







#### **Trust in Government**

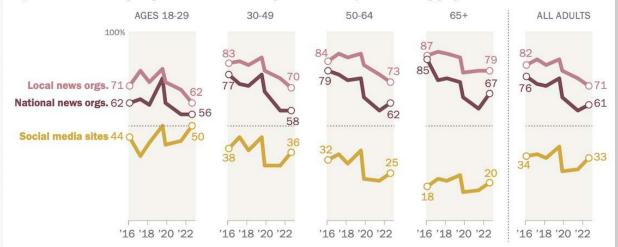




#### **Trust in Media**

#### U.S. adults under 30 are now almost as likely to trust information on social media sites as information from national news outlets

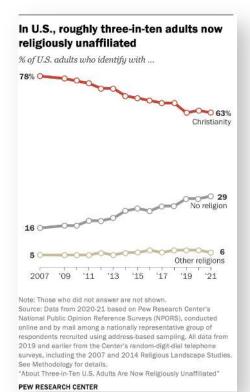
% of U.S. adults who say they have some or a lot of trust in the information they get from ...



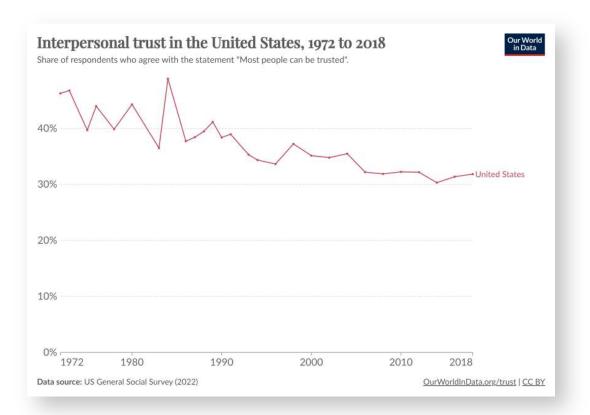
Note: In 2016, trust of information from social media was only asked of and based on internet-using U.S. adults. In the question on trust in the information from social media sites, the examples used have changed over time; for more detail on the specific wording, see the topline. Source: Survey of U.S. adults conducted July 18-Aug. 21, 2022. For dates of other surveys, see the topline.

PEW RESEARCH CENTER

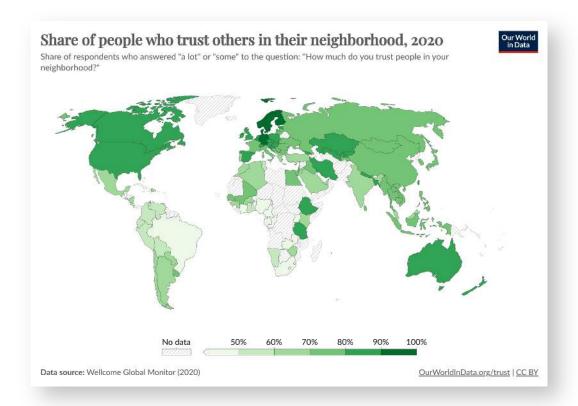
# **Trust in Religious Institutions**



# Trust in People You Don't Know

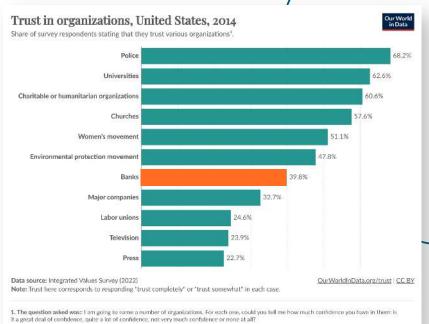


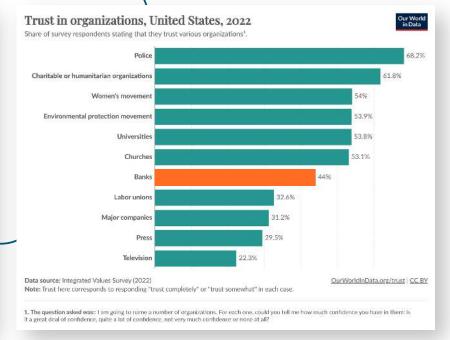
# **Trust in People You Know**



#### **Trust in Financial Institutions**







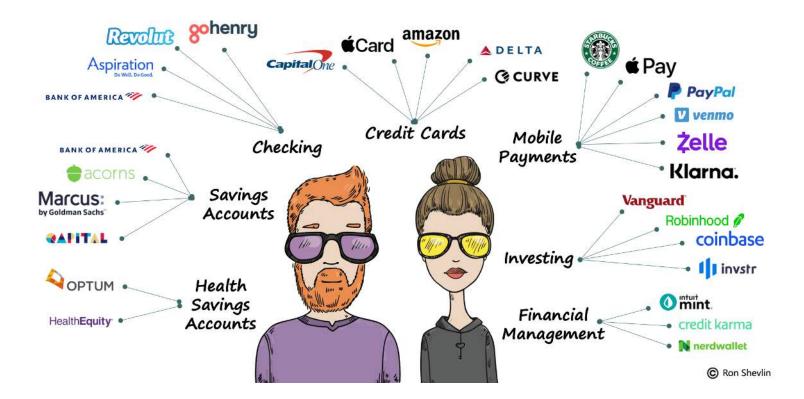
#### Open Banking is (almost) here!

#### BILLING CODE: 4810-AM-P CONSUMER FINANCIAL PROTECTION BUREAU 12 CFR Parts 1001 and 1033 [Docket No. CFPB-2023-0052] RIN 3170-AA78 Required Rulemaking on Personal Financial Data Rights AGENCY: Consumer Financial Protection Bureau. ACTION: Proposed rule; request for public comment. SUMMARY: The Consumer Financial Protection Bureau (CFPB) is proposing to establish 12 CFR part 1033, to implement section 1033 of the Consumer Financial Protection Act of 2010 (CFPA). The proposed rule would require depository and nondepository entities to make available to consumers and authorized third parties certain data relating to consumers' transactions and accounts; establish obligations for third parties accessing a consumer's data, including important privacy protections for that data; provide basic standards for data access; and promote fair, open, and inclusive industry standards. DATES: Comments must be received on or before December 29, 2023. ADDRESSES: You may submit comments, identified by Docket No. CFPB-2023-0052 or RIN 3170-AA78, by any of the following methods: · Federal eRulemaking Portal: https://www.regulations.gov. Follow the instructions for Email: 2023-NPRM-Data-Rights@cfph.gov. Include Docket No. CFPB-2023-0052 or RIN 3170-AA78 in the subject line of the message

CFPB Guidance: Dodd-Frank 1033 ment, and l'm here to help...

- Data Ownership
- Data Availability
- Standards

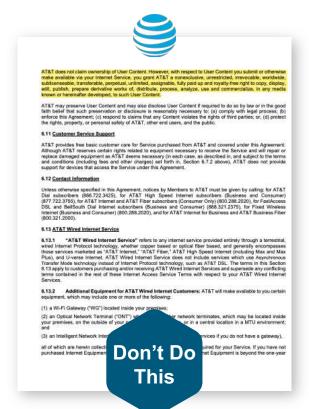
#### **Americans' Shadow Financial Lives**

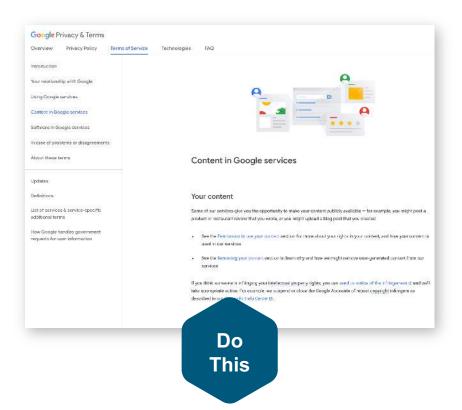


# Data is the lifeblood of tomorrow's economy.

People increasingly understand that and are more careful about their data.

#### **Terms & Conditions: Consent Disclosures**





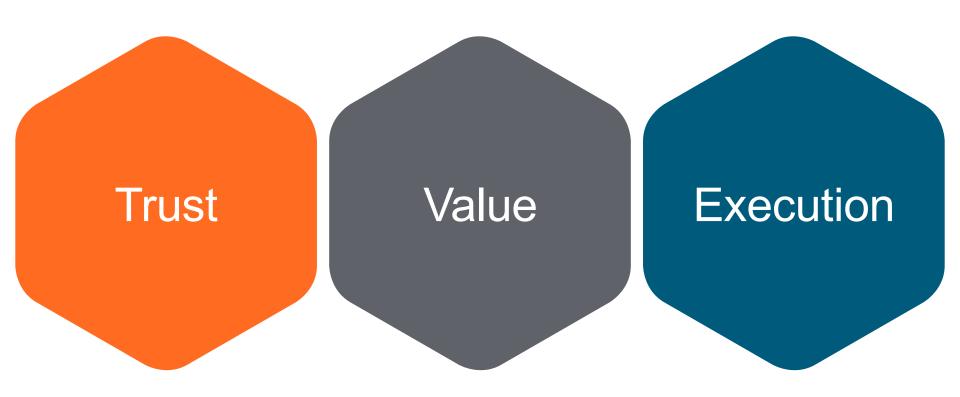
#### Trust: A lifetime to build and a moment to lose...

#### **How to build trust:**

- Speak simply
- Be forthright about what data you're using and why
- Demonstrate an understanding of unique user needs (show value)

#### How to lose trust:

- Mismanage user data (selling or sharing with "marketing affiliates")
- Have complex terms of service (ulterior motive)
- Be patronizing



# Simple gestures go a long way...



# Silence is deafening...



# What value do your customers say you provide?



Loans & **Deposits** 



Financial **Command Center** 



**Financial** Safety



Trusted Financial Partner

# How to move up the value chain?



Loans &

**Deposits** 

#### Acknowledge customers for their successes

- Job/salary changesProgress to goals
- Graduation or retirement
- Scan the horizon for pitfalls
  - Missed or duplicated payments
    Cashflow shortfalls
  - Credit balances rising



Provide relevant financial literacy education

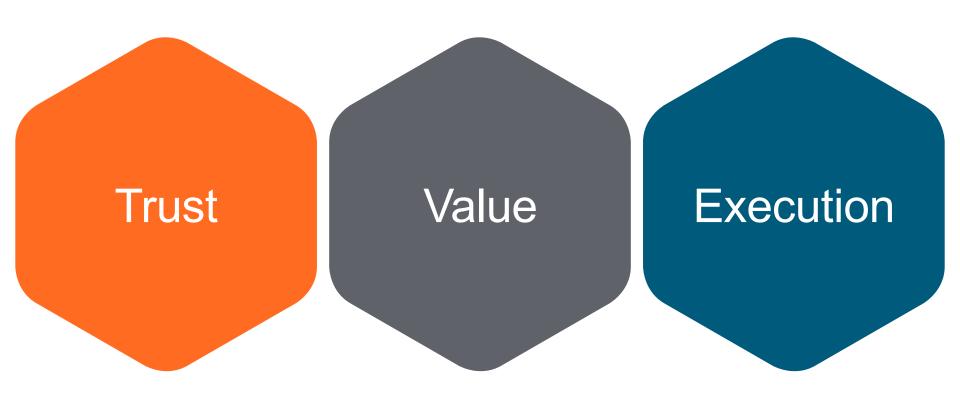
- Feature walkthroughs
- Financial Debt managina and al

Command Center • Peer benchranding

Trusted Financial Partner

#### **Next best product**

- Auto loan for kids coming of age
- Working LOC for fluctuating business revenue
- Mortgage for renters with sufficient cashflow

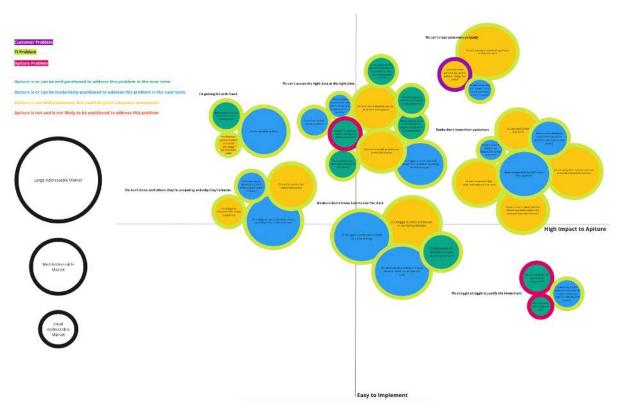


1. Pick a problem you want to solve.

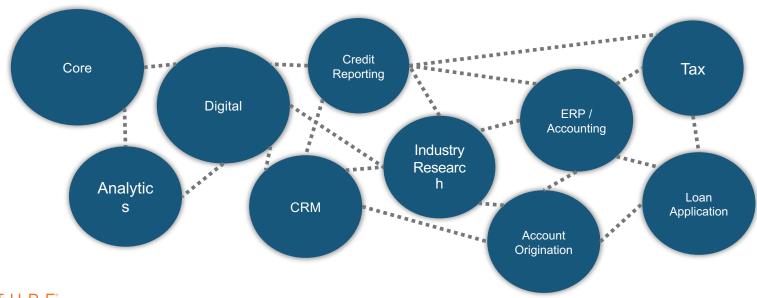
Important Note: Whose problem are you solving?

#### Here's what this looks like for us...

#### Market Problems | Data Intelligence



- 1. Pick a problem you want to solve.
- 2. Determine and procure the data you would need to solve it.



- 1. Pick a problem you want to solve.
- 2. Determine and procure the data you would need to solve it.
- Determine the engagement strategy.
  - Cost-optimized (digital = cheap)
  - Data-driven (Do they use a branch? Do they log in regularly?)



- 1. Pick a problem you want to solve.
- 2. Determine and procure the data you would need to solve it.
- 3. Determine the engagement strategy.
- 4. Fail fast, celebrate learnings, incorporate feedback, and try again.

# **Challenges**

#### Internal bureaucracy

Business vs. Marketing vs. IT – Where does this live? This requires a clear-cut owner; it cuts across too many streams. Option to consider: Hire a CDO with a high EQ.

#### Investment \$

All IT spend is going toward replacing antiquated systems to keep the lights on, not grow the business. Sell the bank.

#### Access to data

Data is siloed. Find a partner, hire a bulldog, or both.

#### Competition for talent

Data talent is hard to keep. What you're doing has meaning. Lean into it.

We cannot continue to compete on price.

We must use data to provide the world-class personalized service clients deserve.



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**Bank** Director.

# Breakout 6: Delivering a Personalized Digital Banking Experience to Maximize Lifetime Customer Value

Scan here to fill out the evaluation for this session.



# **Daniel Haisley**

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